

# TITLE INDEX

## A

- After Fidel: What Future for U.S.-Cuban Relations? Waltraud Queiser Morales, Ph.D. (Sep-Oct): 90
- Agile-Leader Mind-Set, The: Leveraging the Power of Modularity in Iraq, COL (P) Robert B. Brown, USA (Jul-Aug): 32
- Air Mechanization: An Expensive and Fragile Concept, LTC John Gordon IV, Ph.D., USA, Retired; COL David E. Johnson, Ph.D., USA, Retired; and Peter A. Wilson (Jan-Feb): 63
- Armed Humanitarian Intervention and International Law: A Primer for Military Professionals, MAJ John Dehn, USA, and COL Daniel Rice, ARNG (Nov-Dec): 38
- "Armed Reconciler, The": The Military Role in the Amnesty, Reconciliation, and Reintegration Process, Michael W. Mosser, Ph.D. (Nov-Dec): 13
- Army IO is PSYOP: Influencing More with Less, COL Curtis D. Boyd, USA (May-Jun): 67
- Army Planning Doctrine: Identifying the Problem is the Heart of the Problem, LTC Thomas G. Clark, USA, Retired, Ph.D. (Nov-Dec): 70
- Art and Aggravation of Vetting in Post-Conflict Environments, The, Sean McFate (Jul-Aug): 79

## B

- Battling Terrorism under the Law of War, COL David A. Wallace, USA (Sep-Oct): 101
- Becoming an Adaptive Leader, MAJ Harold H. Whiffen, USA (Nov-Dec): 108
- Breaking the Tether of Fuel, Naval Research Advisory Committee Future Fuels Study Panel (Jan-Feb): 96
- Brigade Headquarters for National Guard Civil Support Teams: A Homeland Security Imperative, LTC James D. Campbell, ARNG (Nov-Dec): 87
- Bundeswehr's New Media Challenge, The, Thomas Rid (INSIGHTS) (Jul-Aug): 104

## C

- Cause for Hope: Economic Revitalization in Iraq, A, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2
- Chile and Argentina: From Measures of Trust to Military Integration, LTC Felipe Arancibia-Clavel, Chilean Army (Sep-Oct): 104
- China's Pragmatic Rise and U.S. Interests in East Asia, MAJ Jin H. Pak, USA (Nov-Dec): 56
- Clarity and Culture in Stability Operations, MAJ Michael B. Siegl, USA (Nov-Dec): 99
- Clausewitz's Schwerpunkt: Mistranslated from German—Misunderstood in English, Milan Vego, Ph.D. (Jan-Feb): 101
- Chinese Military's Strategic Mind-set, The, LTC Timothy L. Thomas, USA, Retired (Nov-Dec): 47
- Commander's Assessment: South Baghdad, LTC Ross A. Brown, USA (Jan-Feb): 27
- Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38
- Counterinsurgency Diplomacy: Political Advisors at the Operational and Tactical Levels, Dan Green (May-Jun): 24
- Counterinsurgency Intelligence in a "Long War": The British Experience in Northern Ireland, Brian A. Jackson, Ph.D. (Jan-Feb): 74
- Cows, Korans, and Kalashnikovs: The Multiple Dimensions of Conflict in the Nuba Mountains of Central Sudan, MAJ Christopher H. Varhola, USAR, Ph.D. (May-Jun): 46

## D

- Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective, SGT Mounir Elkhamri, USA (Jan-Feb): 110
- Developing a National Counterinsurgency Capability for the War on Terror, John Hillen, Ph.D. (Jan-Feb): 13
- Discouraging Hearts and Minds: Democracies and Insurgencies, MAJ Erik Claessen, Belgian Armed Forces (May-Jun): 97
- Droning of Strategic Communication and Public Diplomacy, The, Robert D. Deutsch, Ph.D. (INSIGHTS) (Sep-Oct): 124

## E

- Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74
- Emotional Intelligence and Army Leadership: Give It to Me Straight! MAJ David S. Abrahams, USA (Mar-Apr): 86
- Ethics and Operations: Training the Combatant, Centres des Hautes Etudes Militaires (May-Jun): 109
- Everything Old is New Again: Task Force Phantom in the Iraq War, LTC Robert P. Whalen Jr., USA (May-Jun): 31

## F

- Fighting Identity: Why We Are Losing Our Wars, Michael Vlahos (Nov-Dec): 2
- Fighting "The Other War": Counterinsurgency Strategy in Afghanistan, 2003-2005, LTG David W. Barno, USA, Retired (Sep-Oct): 32
- Focusing Training—The Big Five for Leaders, COL Jeffrey R. Sanderson, USA, and CPT Scott J. Akerley, USA (Jul-Aug): 71
- Fourth Generation Warfare Evolves, Fifth Emerges, COL T.X. Hammes, USMC, Retired (May-Jun): 14
- Future of the Uniformed Army Scientist and Engineer Program, The, MAJ John M. Thane, USA (Nov-Dec): 77

## H

- How to Negotiate in the Middle East, LTC William Wunderle, USA (Mar-Apr): 33
- HUMINT-Centric Operations: Developing Actionable Intelligence in the Urban Counterinsurgency Environment, COL Ralph O. Baker, USA (Mar-Apr): 12

## I

- In Defense of Military Public Affairs Doctrine, CDR J.D. Scanlon, Canadian Armed Forces (May-Jun): 92
- Iraq: Tribal Engagement Lessons Learned, LTC Michael Eisenstadt, USAR (Sep-Oct): 16

## L

- The Law of Occupation and Post-Armed-Conflict Governance: Considerations for Future Conflicts, COL David A. Wallace, USA (Nov-Dec): 20
- Leadership in Counterinsurgency: A Tale of Two Leaders, MAJ Michael D. Sullivan, USA (Sep-Oct): 119
- Learning about Counterinsurgency, LTG Sir John Kiszely, British Army (Mar-Apr): 5
- Learning from Our Modern Wars: The Imperatives of Preparing for a Dangerous Future, LTG Peter W. Chiarelli, USA, with MAJ Stephen M. Smith, USA (Sep-Oct): 2
- Lessons Learned from the Recent War in Lebanon, BG Elias Hanna, Lebanese Army, Retired (Sep-Oct): 82
- Linking Doctrine to Action: A New COIN Center-of-Gravity Analysis, COL Peter R. Mansoor, USA, and MAJ Mark S. Ulrich, USA (Sep-Oct): 45

# TITLE INDEX

## A

- After Fidel: What Future for U.S.-Cuban Relations? Waltraud Queiser Morales, Ph.D. (Sep-Oct): 90
- Agile-Leader Mind-Set, The: Leveraging the Power of Modularity in Iraq, COL (P) Robert B. Brown, USA (Jul-Aug): 32
- Air Mechanization: An Expensive and Fragile Concept, LTC John Gordon IV, Ph.D., USA, Retired; COL David E. Johnson, Ph.D., USA, Retired; and Peter A. Wilson (Jan-Feb): 63
- Armed Humanitarian Intervention and International Law: A Primer for Military Professionals, MAJ John Dehn, USA, and COL Daniel Rice, ARNG (Nov-Dec): 38
- "Armed Reconciler, The": The Military Role in the Amnesty, Reconciliation, and Reintegration Process, Michael W. Mosser, Ph.D. (Nov-Dec): 13
- Army IO is PSYOP: Influencing More with Less, COL Curtis D. Boyd, USA (May-Jun): 67
- Army Planning Doctrine: Identifying the Problem is the Heart of the Problem, LTC Thomas G. Clark, USA, Retired, Ph.D. (Nov-Dec): 70
- Art and Aggravation of Vetting in Post-Conflict Environments, The, Sean McFate (Jul-Aug): 79

## B

- Battling Terrorism under the Law of War, COL David A. Wallace, USA (Sep-Oct): 101
- Becoming an Adaptive Leader, MAJ Harold H. Whiffen, USA (Nov-Dec): 108
- Breaking the Tether of Fuel, Naval Research Advisory Committee Future Fuels Study Panel (Jan-Feb): 96
- Brigade Headquarters for National Guard Civil Support Teams: A Homeland Security Imperative, LTC James D. Campbell, ARNG (Nov-Dec): 87
- Bundeswehr's New Media Challenge, The, Thomas Rid (INSIGHTS) (Jul-Aug): 104

## C

- Cause for Hope: Economic Revitalization in Iraq, A, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2
- Chile and Argentina: From Measures of Trust to Military Integration, LTC Felipe Arancibia-Clavel, Chilean Army (Sep-Oct): 104
- China's Pragmatic Rise and U.S. Interests in East Asia, MAJ Jin H. Pak, USA (Nov-Dec): 56
- Clarity and Culture in Stability Operations, MAJ Michael B. Siegl, USA (Nov-Dec): 99
- Clausewitz's Schwerpunkt: Mistranslated from German—Misunderstood in English, Milan Vego, Ph.D. (Jan-Feb): 101
- Chinese Military's Strategic Mind-set, The, LTC Timothy L. Thomas, USA, Retired (Nov-Dec): 47
- Commander's Assessment: South Baghdad, LTC Ross A. Brown, USA (Jan-Feb): 27
- Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38
- Counterinsurgency Diplomacy: Political Advisors at the Operational and Tactical Levels, Dan Green (May-Jun): 24
- Counterinsurgency Intelligence in a "Long War": The British Experience in Northern Ireland, Brian A. Jackson, Ph.D. (Jan-Feb): 74
- Cows, Korans, and Kalashnikovs: The Multiple Dimensions of Conflict in the Nuba Mountains of Central Sudan, MAJ Christopher H. Varhola, USAR, Ph.D. (May-Jun): 46

## D

- Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective, SGT Mounir Elkhamsri, USA (Jan-Feb): 110
- Developing a National Counterinsurgency Capability for the War on Terror, John Hillen, Ph.D. (Jan-Feb): 13
- Discouraging Hearts and Minds: Democracies and Insurgencies, MAJ Erik Claessen, Belgian Armed Forces (May-Jun): 97
- Droning of Strategic Communication and Public Diplomacy, The, Robert D. Deutsch, Ph.D. (INSIGHTS) (Sep-Oct): 124

## E

- Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74
- Emotional Intelligence and Army Leadership: Give It to Me Straight! MAJ David S. Abrahams, USA (Mar-Apr): 86
- Ethics and Operations: Training the Combatant, Centres des Hautes Etudes Militaires (May-Jun): 109
- Everything Old is New Again: Task Force Phantom in the Iraq War, LTC Robert P. Whalen Jr., USA (May-Jun): 31

## F

- Fighting Identity: Why We Are Losing Our Wars, Michael Vlahos (Nov-Dec): 2
- Fighting "The Other War": Counterinsurgency Strategy in Afghanistan, 2003-2005, LTG David W. Barno, USA, Retired (Sep-Oct): 32
- Focusing Training—The Big Five for Leaders, COL Jeffrey R. Sanderson, USA, and CPT Scott J. Akerley, USA (Jul-Aug): 71
- Fourth Generation Warfare Evolves, Fifth Emerges, COL T.X. Hammes, USMC, Retired (May-Jun): 14
- Future of the Uniformed Army Scientist and Engineer Program, The, MAJ John M. Thane, USA (Nov-Dec): 77

## H

- How to Negotiate in the Middle East, LTC William Wunderle, USA (Mar-Apr): 33
- HUMINT-Centric Operations: Developing Actionable Intelligence in the Urban Counterinsurgency Environment, COL Ralph O. Baker, USA (Mar-Apr): 12

## I

- In Defense of Military Public Affairs Doctrine, CDR J.D. Scanlon, Canadian Armed Forces (May-Jun): 92
- Iraq: Tribal Engagement Lessons Learned, LTC Michael Eisenstadt, USAR (Sep-Oct): 16

## L

- The Law of Occupation and Post-Armed-Conflict Governance: Considerations for Future Conflicts, COL David A. Wallace, USA (Nov-Dec): 20
- Leadership in Counterinsurgency: A Tale of Two Leaders, MAJ Michael D. Sullivan, USA (Sep-Oct): 119
- Learning about Counterinsurgency, LTG Sir John Kiszely, British Army (Mar-Apr): 5
- Learning from Our Modern Wars: The Imperatives of Preparing for a Dangerous Future, LTG Peter W. Chiarelli, USA, with MAJ Stephen M. Smith, USA (Sep-Oct): 2
- Lessons Learned from the Recent War in Lebanon, BG Elias Hanna, Lebanese Army, Retired (Sep-Oct): 82
- Linking Doctrine to Action: A New COIN Center-of-Gravity Analysis, COL Peter R. Mansoor, USA, and MAJ Mark S. Ulrich, USA (Sep-Oct): 45

Logical Method for Center-of-Gravity Analysis, A, COL Dale C. Eikmeier, USA (Sep-Oct): 62

**M**

Man Who Bent Events, The: "King John" in Indochina, LTC Michel Goya, and LTC Philippe François, French Marines (Sep-Oct): 52

Managing Counterinsurgency: Lessons from Malaya, Walter C. Ladwig III (May-Jun): 56

Managing Expectations While Leading Change, MAJ Everett S.P. Spain, USA (Mar-Apr): 74

Maras, The: A Menace to the Americas, Federico Brevé, former Minister of Defense of Honduras (Jul-Aug): 88

Medical Diplomacy in Full-Spectrum Operations, MAJ Jay B. Baker, USA (Sep-Oct): 67

Model Counterinsurgency, A: Uribe's Colombia (2002-2006) versus FARC, Thomas A. Marks, Ph.D. (Mar-Apr): 41

Mounted Vertical Maneuver: A Giant Leap Forward in Maneuver and Sustainment, BG Robin P. Swan, USA, and LTC Scott R. McMichael, USA, Retired (Jan-Feb): 52

MR Revisited: The Surrender Program, Garry D. Brewer (INSIGHTS) (Sep-Oct): 140

Muddy Boots IO: The Rise of Soldier Blogs, MAJ Elizabeth L. Robbins, USA (Sep-Oct): 109

**N**

Next Gunpowder, The: The Power of BCKS and the Command Net Forum, COL Kim L. Summers, USA, Retired, and Michele Costanza, Ph.D. (Mar-Apr): 70

**O**

Of Shoes and Sites: Globalization and Insurgency, CPT Christopher M. Ford, USA, J.D. (May-Jun): 85

**P**

Paper and COIN: Exploiting the Enemy's Documents, MAJ Vernie Liebl, USMC, Retired (INSIGHTS) (Sep-Oct): 131

Paradox of Logistics in Insurgencies and Counterinsurgencies, The, LTC Marian E. Vlasak, USA (Jan-Feb): 86

Partnership for the Americas: The Human Rights Initiative, ADM Jim Stavridis, USN; Alexander T. Roney; and Leana Bresnahan (May-Jun): 2

Peace in the Posavina, or Deal with Us! COL Gregory Fontenot, USA, Retired (Jul-Aug): 45

Power Equation, The: Using Tribal Politics in Counterinsurgency, MAJ Morgan Mann, USMC Reserve (May-Jun): 104

Preemption of Nuclear Weapons, The, Tim Bakken (Nov-Dec): 30

Principles and Priorities in Training for Iraq, LTC (P) Christopher Hickey, USA (Mar-Apr): 22

Producing Victory: A 2007 Postscript for Implementation, LTC Douglas A. Ollivant, USA, Ph.D., and CPT Eric D. Chewning, USA (Mar-Apr): 109

**R**

Reflections from a Red Team Leader, Susan Craig (Mar-Apr): 57

Role of USAID and Development Assistance in Combating Terrorism, The, COL Thomas Baltazar, USA, Retired, and Elisabeth Kvitashvili (Mar-Apr): 38

**S**

Shi'a Remembrance of Muharram, The: An Explanation of the Days of Ashura and Arba'een, MAJ Jean-Marc Pierre, USA; Captain Edward Hutchinson, Australian Army; and Hassan Abdulrazak, Ph.D. (Mar-Apr): 61

Shia Revival, The, Vali Nasr (May-Jun): 9

Strategic Plans and Policy Officer in the Modular Division, The, MAJ Francis J.H. Park, USA (Nov-Dec): 82

Surge Can Succeed, The, MAJ Jarett Broemmell, USA; MAJ Terry L. Clark, USA; and MAJ Shannon Nielsen, USA (INSIGHTS) (Jul-Aug): 110

Surrounded: Seeing the World from Iran's Point of View, Houman A. Sadri, Ph.D. (Jul-Aug): 12

S.W.E.T. and Blood: Essential Services in the Battle between Insurgents and Counterinsurgents, MAJ Erik A. Claessen, Belgian Armed Forces (Nov-Dec): 91

Synchronized Approach to Population Control, A, BG Joseph Anderson, USA, and COL Gary Volesky, USA (INSIGHTS) (Jul-Aug): 101

**T**

Targeting of the American Will and Other Challenges for 4th-Generation Leadership, MAJ David Harper, USA (Mar-Apr): 94

Thailand: Anatomy of a Counterinsurgency Victory, Thomas A. Marks, Ph.D. (Jan-Feb): 35

Toward Strategic Communication, BG Mari K. Eder, USA (Jul-Aug): 61

TRANSCRIPT: General Petraeus on the Way Ahead in Iraq, GEN David H. Petraeus, USA (Mar-Apr): 2

**U**

U.S. Military Advisors—A Need for Guiding Principles, MAJ Mark M. Weber, USA (Mar-Apr): 111

U.S. Strategy in Iraq, BG Mitchell M. Zais, USA, Retired, Ph.D. (Mar-Apr): 105

Understanding Airmen: A Primer for Soldiers, MG General Charles J. Dunlap Jr., USAF (INSIGHTS) (Sep-Oct): 126

Understanding the Link between Center of Gravity and Mission Accomplishment, COL William G. Pierce, USA, Retired, Ph.D., and COL Robert C. Coon, USA, Retired (May-Jun): 76

Using Occam's Razor to Connect the Dots: The Ba'ath Party and the Insurgency in Tal Afar, CPT Travis Patriquin, USA (Jan-Feb): 16

**W**

Waiting for Godot in Iraq, F.J. Bing West (Jan-Feb): 2

We the People Are Not the Center of Gravity in an Insurgency, MAJ Mark P. Krieger Jr., USA (Jul-Aug): 96

Words Are Weapons . . . So Use Them Wisely, MAJ Michael D. Jason, USA (INSIGHTS) (Sep-Oct): 136

# AUTHOR INDEX

**A**

Abdulrazak, Hassan, Ph.D.; MAJ Jean-Marc Pierre, USA, and CPT Edward Hutchinson, Australian Army, The Shi'a Remembrance of Muharram: An Explanation of the Days of Ashura and Arba'een (Mar-Apr): 61

Abrahams, MAJ David S., USA, Emotional Intelligence and Army Leadership: Give It to Me Straight! (Mar-Apr): 86

Akerley, CPT Scott J., USA, and COL Jeffrey R. Sanderson, USA, Focusing Training—The Big Five for Leaders (Jul-Aug): 71

Anderson, LTC David, USMC, Retired, The Economic Instrument of National Power and Military Operations: A Focus on Iraq (Sep-Oct): 74

Anderson, BG Joseph, USA, and COL Gary Volesky, USA, A Synchronized Approach to Population Control (INSIGHTS) (Jul-Aug): 101

Arancibia-Clavel, LTC Felipe, Chilean Army, Chile and Argentina: From Measures of Trust to Military Integration (Sep-Oct): 104

## B

- Baker, MAJ Jay B., USA, Medical Diplomacy in Full-Spectrum Operations (Sep-Oct): 67
- Baker, COL Ralph O., USA, HUMINT-Centric Operations: Developing Actionable Intelligence in the Urban Counterinsurgency Environment (Mar-Apr): 12
- Bakken, Tim, The Preemption of Nuclear Weapons (Nov-Dec): 30
- Baltazar, COL Thomas, USA, Retired, and Elisabeth Kvitashvili, The Role of USAID and Development Assistance in Combating Terrorism (Mar-Apr): 38
- Barno, LTG David W., USA, Retired, Fighting "The Other War": Counterinsurgency Strategy in Afghanistan, 2003-2005 (Sep-Oct): 32
- Boyd, COL Curtis D., USA, Army IO is PSYOP: Influencing More with Less (May-Jun): 67
- Bresnahan, Leana; ADM Jim Stavridis, USN; and Alexander T. Roney; Partnership for the Americas: The Human Rights Initiative (May-Jun): 2
- Brevé, Federico, former Minister of Defense of Honduras, The Maras: A Menace to the Americas (Jul-Aug): 88
- Brewer, Garry D., MR Revisited: The Surrender Program (INSIGHTS) (Sep-Oct): 140
- Brinkley, Paul, Deputy Under Secretary of Defense for Business Transformation, A Cause for Hope: Economic Revitalization in Iraq (Jul-Aug): 2
- Broemmel, MAJ Jarett; USA, MAJ Terry L. Clark, USA; and MAJ Shannon Nielsen, USA, The Surge Can Succeed (INSIGHTS) (Jul-Aug): 110
- Brown, COL (P) Robert B., USA, The Agile-Leader Mind-Set: Leveraging the Power of Modularity in Iraq (Jul-Aug): 32
- Brown, LTC Ross A., USA, Commander's Assessment: South Baghdad (Jan-Feb): 27

## C

- Campbell, LTC James D., ARNG, Brigade Headquarters for National Guard Civil Support Teams: A Homeland Security Imperative, (Nov-Dec): 87
- Centres des Hautes Etudes Militaires, Ethics and Operations: Training the Combatant (May-Jun): 109
- Chewning, CPT Eric D., USA, and LTC Douglas A. Ollivant, USA, Ph.D., Producing Victory: A 2007 Postscript for Implementation (Mar-Apr): 109
- Chiarelli, LTG Peter W., USA, with MAJ Stephen M. Smith, USA, Learning from Our Modern Wars: The Imperatives of Preparing for a Dangerous Future (Sep-Oct): 2
- Claessen, MAJ Erik, Belgian Armed Forces, Discouraging Hearts and Minds: Democracies and Insurgencies (May-Jun): 97
- \_\_\_\_\_, S.W.E.T. and Blood: Essential Services in the Battle between Insurgents and Counterinsurgents, (Nov-Dec): 91
- Clark, MAJ Terry L., USA; MAJ Jarett Broemmel, USA; and MAJ Shannon Nielsen, USA, The Surge Can Succeed (INSIGHTS) (Jul-Aug): 110
- Clark, LTC Thomas G., USA, Retired, Ph.D., Army Planning Doctrine: Identifying the Problem is the Heart of the Problem (Nov-Dec): 70
- Colucci, CPT Craig C., USA, Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid (May-Jun): 38
- Coon, COL Robert C., USA, Retired, and COL William G. Pierce, USA, Retired, Ph.D., Understanding the Link between Center of Gravity and Mission Accomplishment (May-Jun): 76
- Costanza, Michele, Ph.D., and COL Kim L. Summers, USA, Retired, and The Next Gunpowder: The Power of BCKS and the Command Net Forum (Mar-Apr): 70
- Craig, Susan, Reflections from a Red Team Leader (Mar-Apr): 57

## D

- Dehn, MAJ John, USA, and COL Daniel Rice, USAR, Armed Humanitarian Intervention and International Law: A Primer for Military Professionals (Nov-Dec): 38
- Deutsch, Robert D., Ph.D., The Droning of Strategic Communication and Public Diplomacy (INSIGHTS) (Sep-Oct): 124
- Dunlap, MG General Charles J. Jr., USAF, Understanding Airmen: A Primer for Soldiers (INSIGHTS) (Sep-Oct): 126

## E

- Eder, BG Mari K., USA, Toward Strategic Communication (Jul-Aug): 61
- Eikmeier, COL Dale C., USA, A Logical Method for Center-of-Gravity Analysis (Sep-Oct): 62
- Eisenstadt, LTC Michael, USAR, Iraq: Tribal Engagement Lessons Learned (Sep-Oct): 52
- Elkhamri, SGT Mounir, USA, Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective (Jan-Feb): 110

## F

- Fontenot, Gregory, COL, USA, Retired, Peace in the Posavina, or Deal with Us! (Jul-Aug): 45
- Ford, CPT Christopher M., USA, J.D., Of Shoes and Sites: Globalization and Insurgency (May-Jun): 85
- François, LTC Philippe, French Marines, and LTC Michel Goya, French Marines, The Man Who Bent Events: "King John" in Indochina (Sep-Oct): 45

## G

- Gordon, LTC John IV, Ph.D., USA, Retired; COL David E. Johnson, Ph.D., USA, Retired; and Peter A. Wilson, Air Mechanization: An Expensive and Fragile Concept (Jan-Feb): 63
- Goya, LTC Michel, French Marines, and LTC Philippe François, French Marines, The Man Who Bent Events: "King John" in Indochina (Sep-Oct): 52
- Green, Dan, Counterinsurgency Diplomacy: Political Advisors at the Operational and Tactical Levels (May-Jun): 24

## H

- Hammes, COL T.X., USMC, Retired, Fourth Generation Warfare Evolves, Fifth Emerges, (May-Jun): 14
- Hanna, BG Elias, Lebanese Army, Retired, Lessons Learned from the Recent War in Lebanon (Sep-Oct): 82
- Harper, MAJ David, USA, Targeting of the American Will and Other Challenges for 4th-Generation Leadership (Mar-Apr): 94
- Hickey, LTC (P) Christopher, USA, Principles and Priorities in Training for Iraq (Mar-Apr): 22
- Hillen, John, Ph.D., Developing a National Counterinsurgency Capability for the War on Terror (Jan-Feb): 13
- Hutchinson, CPT Edward, Australian Army; MAJ Jean-Marc Pierre, USA; and Hassan Abdulrazak, Ph.D., The Shi'a Remembrance of Muharram: An Explanation of the Days of Ashura and Arba'een (Mar-Apr): 61

## J

- Jackson, Brian A., Ph.D., Counterinsurgency Intelligence in a "Long War": The British Experience in Northern Ireland (Jan-Feb): 74
- Jason, MAJ Michael D., USA, Words Are Weapons . . . So Use Them Wisely (INSIGHTS) (Sep-Oct): 136
- Johnson, COL David E., Ph.D., USA, Retired; LTC John Gordon IV, Ph.D., USA, Retired; and Peter A. Wilson, Air Mechanization: An Expensive and Fragile Concept (Jan-Feb): 63

## K

- Kiszely, LTG Sir John, British Army, Learning about Counterinsurgency, (Mar-Apr): 5



- Krieger, MAJ Mark P. Jr., USA, *We the People Are Not the Center of Gravity in an Insurgency* (Jul-Aug): 96
- Kvitashvili, Elisabeth, and COL Thomas Baltazar, USA, Retired, *The Role of USAID and Development Assistance in Combating Terrorism* (Mar-Apr): 38

L

- Ladwig, Walter C. III, *Managing Counterinsurgency: Lessons from Malaya* (May-Jun): 56
- Liebl, MAJ Vernie, USMC, Retired, *Paper and COIN: Exploiting the Enemy's Documents* (INSIGHTS) (Sep-Oct): 131

M

- Mann, MAJ Morgan, USMC Reserve, *The Power Equation: Using Tribal Politics in Counterinsurgency* (May-Jun): 104
- Mansoor, COL Peter R., USA, and MAJ Mark S. Ulrich, USA, *Linking Doctrine to Action: A New COIN Center-of-Gravity Analysis* (Sep-Oct): 45
- Marks, Thomas A., Ph.D. Thailand: *Anatomy of a Counterinsurgency Victory* (Jan-Feb): 35
- Marks, Thomas A., Ph.D., *A Model Counterinsurgency: Uribe's Colombia (2002-2006) versus FARC* (Mar-Apr): 41
- McFate, Sean, *The Art and Aggravation of Vetting in Post-Conflict Environments* (Jul-Aug): 79
- McMichael, LTC Scott R., USA, Retired, and BG Robin P. Swan, USA, *Mounted Vertical Maneuver: A Giant Leap Forward in Maneuver and Sustainment* (Jan-Feb): 52
- Morales, Waltraud Queiser, Ph.D., *After Fidel: What Future for U.S.-Cuban Relations?* (Sep-Oct): 90
- Mosser, Michael W., Ph.D., *The "Armed Reconciler": The Military Role in the Amnesty, Reconciliation, and Reintegration Process* (Nov-Dec): 13

N

- Nasr, Vali, *The Shia Revival* (May-Jun): 9
- Naval Research Advisory Committee Future Fuels Study Panel, *Breaking the Tether of Fuel* (Jan-Feb): 96
- Nielsen, MAJ Shannon, USA; MAJ Jarrett Broemmel, USA; and MAJ Terry L. Clark, *The Surge Can Succeed* (INSIGHTS) (Jul-Aug): 110

O

- Ollivant, LTC Douglas A., USA, Ph.D., and CPT Eric D. Chewning, USA, *Producing Victory: A 2007 Postscript for Implementation* (Mar-Apr): 109

P

- Pak, MAJ Jin H. USA, *China's Pragmatic Rise and U.S. Interests in East Asia* (Nov-Dec): 56
- Park, MAJ Francis J.H., USA, *The Strategic Plans and Policy Officer in the Modular Division* (Nov-Dec): 82
- Patriquin, CPT Travis, USA, *Using Occam's Razor to Connect the Dots: The Ba'ath Party and the Insurgency in Tal Afar* (Jan-Feb): 16
- Petraeus, GEN David H., USA, *TRANSCRIPT: General Petraeus on the Way Ahead in Iraq* (Mar-Apr): 2
- Pierce, COL William G., USA, Retired, Ph.D., and COL Robert C. Coon, USA, Retired, *Understanding the Link between Center of Gravity and Mission Accomplishment* (May-Jun): 76
- Pierre, MAJ Jean-Marc, USA; CPT Edward Hutchinson, Australian Army; and Hassan Abdulrazak, Ph.D., *The Shi'a Remembrance of Muharram: An Explanation of the Days of Ashura and Arba'een* (Mar-Apr): 61

R

- Rice, COL Daniel, USAR, and MAJ John Dehn, USA, *Armed Humanitarian Intervention and International Law: A Primer for Military Professionals* (Nov-Dec): 38

- Rid, Thomas, *The Bundeswehr's New Media Challenge* (INSIGHTS) (Jul-Aug): 104

- Robbins, MAJ Elizabeth L., USA, *Muddy Boots IO: The Rise of Soldier Blogs* (Sep-Oct): 109

- Roney, Alexander T.; ADM Jim Stavridis, USN; and Leana Bresnahan, *Partnership for the Americas: The Human Rights Initiative* (May-Jun): 2

S

- Sadri, Houman A., Ph.D., *Surrounded: Seeing the World from Iran's Point of View* (Jul-Aug): 12
- Sanderson, COL Jeffrey R., USA, and CPT Scott J. Akerley, USA, *Focusing Training—The Big Five for Leaders* (Jul-Aug): 71
- Scanlon, CDR J.D., Canadian Armed Forces, *In Defense of Military Public Affairs Doctrine* (May-Jun): 92
- Siegl, MAJ Michael B., USA, *Clarity and Culture in Stability Operations* (Nov-Dec): 99
- Smith, MAJ Stephen M., USA, with LTG Peter W. Chiarelli, USA, *Learning from Our Modern Wars: The Imperatives of Preparing For A Dangerous Future* (Sep-Oct): 2
- Spain, MAJ Everett S.P., USA, *Managing Expectations While Leading Change* (Mar-Apr): 74
- Stavridis, ADM Jim, USN; Alexander T. Roney; and Leana Bresnahan, *Partnership for the Americas: The Human Rights Initiative* (May-Jun): 2
- Sullivan, MAJ Michael D., USA, *Leadership in Counterinsurgency: A Tale of Two Leaders* (Sep-Oct): 119
- Summers, COL Kim L., USA, Retired, and Michele Costanza, Ph.D., *The Next Gunpowder: The Power of BCKS and the Command Net Forum* (Mar-Apr): 70
- Swan, BG Robin P., USA, and LTC Scott R. McMichael, USA, Retired, *Mounted Vertical Maneuver: A Giant Leap Forward in Maneuver and Sustainment* (Jan-Feb): 52

T

- Thane, MAJ John M., USA, *The Future of the Uniformed Army Scientist and Engineer Program* (Nov-Dec): 77
- Thomas, LTC Timothy L., USA, Retired, *The Chinese Military's Strategic Mind-set* (Nov-Dec): 47

U

- Ulrich, MAJ Mark S., USA, and COL Peter R. Mansoor, USA, *Linking Doctrine to Action: A New COIN Center-of-Gravity Analysis* (Sep-Oct): 45

V

- Varhola, MAJ Christopher H., USAR, Ph.D., *Cows, Korans, and Kalashnikovs: The Multiple Dimensions of Conflict in the Nuba Mountains of Central Sudan* (May-Jun): 46
- Vego, Milan, Ph.D., *Clausewitz's Schwerpunkt: Mistranslated from German—Misunderstood in English* (Jan-Feb): 101
- Vlahos, Michael, *Fighting Identity: Why We Are Losing Our Wars* (Nov-Dec): 2
- Vlasak, LTC Marian E., USA, *The Paradox of Logistics in Insurgencies and Counterinsurgencies* (Jan-Feb): 86
- Volesky, COL Gary, USA, and BG Joseph Anderson, USA, *A Synchronized Approach to Population Control* (INSIGHTS) (Jul-Aug): 101

W

- Wallace, COL David A., USA, *Battling Terrorism under the Law of War* (Sep-Oct): 101
- \_\_\_\_\_, *The Law of Occupation and Post-Armed-Conflict Governance: Considerations for Future Conflicts* (Nov-Dec): 20
- Weber, MAJ Mark M., USA, *U.S. Military Advisors—A Need for Guiding Principles* (Mar-Apr): 111

West, Bing, F.J., Waiting for Godot in Iraq (Jan-Feb): 2  
 Whalen, LTC Robert P. Jr., USA, Everything Old is New Again: Task Force Phantom in the Iraq War (May-Jun): 31  
 Whiffen, MAJ Harold H., USA, Becoming an Adaptive Leader (Nov-Dec): 108  
 Wilson, Peter A.; LTC John Gordon IV, Ph.D., USA, Retired; and COL David E. Johnson, Ph.D., USA, Retired, Air Mechanization:

An Expensive and Fragile Concept (Jan-Feb): 63  
 Wunderle, LTC William, USA, How to Negotiate in the Middle East (Mar-Apr): 33

## Z

Zais BG Mitchell M., USA, Retired, Ph.D., U.S. Strategy in Iraq (Mar-Apr): 105

# SUBJECT INDEX

## A

### Advisor Operations

Counterinsurgency Diplomacy: Political Advisors at the Operational and Tactical Levels, Dan Green (May-Jun): 24  
 U.S. Military Advisors—A Need for Guiding Principles, MAJ Mark M. Weber, USA (Mar-Apr): 111  
 Words Are Weapons . . . So Use Them Wisely, MAJ Michael D. Jason, USA (INSIGHTS) (Sep-Oct): 136

### Afghanistan

Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38  
 Fighting "The Other War": Counterinsurgency Strategy in Afghanistan, 2003-2005, LTG David W. Barno, USA, Retired (Sep-Oct): 32

### Africa

Cows, Korans, and Kalashnikovs: The Multiple Dimensions of Conflict in the Nuba Mountains of Central Sudan, MAJ Christopher H. Varhola, USAR, Ph.D. (May-Jun): 46

### Air Force/Air Operations

Air Mechanization: An Expensive and Fragile Concept, LTC John Gordon IV, Ph.D., USA, Retired; COL David E. Johnson, Ph.D., USA, Retired; and Peter A. Wilson (Jan-Feb): 63  
 Mounted Vertical Maneuver: A Giant Leap Forward in Maneuver and Sustainment, BG Robin P. Swan, USA, and LTC Scott R. McMichael, USA, Retired (Jan-Feb): 52  
 Understanding Airmen: A Primer for Soldiers, MG General Charles J. Dunlap Jr., USAF (INSIGHTS) (Sep-Oct): 126

### Amnesty

"Armed Reconciler, The": The Military Role in the Amnesty, Reconciliation, and Reintegration Process, Michael W. Mosser, Ph.D. (Nov-Dec): 13

MR Revisited: The Surrender Program, Garry D. Brewer (INSIGHTS) (Sep-Oct): 140

### Argentina

Chile and Argentina: From Measures of Trust to Military Integration, LTC Felipe Arancibia-Clavel, Chilean Army (Sep-Oct): 104

## B

### Battle Command Knowledge System (BCKS)

Next Gunpowder, The: The Power of BCKS and the Command Net Forum, COL Kim L. Summers, USA, Retired, and Michele Costanza, Ph.D. (Mar-Apr): 70

### Bosnia

Peace in the Posavina, or Deal with Us! COL Gregory Fontenot, USA, Retired (Jul-Aug): 45

## C

### Center of Gravity

Clausewitz's Schwerpunkt: Mistranslated from German—Misunderstood in English, Milan Vego, Ph.D. (Jan-Feb): 101  
 Linking Doctrine to Action: A New COIN Center-of-Gravity Analysis,

COL Peter R. Mansoor, USA, and MAJ Mark S. Ulrich, USA (Sep-Oct): 45

Logical Method for Center-of-Gravity Analysis, A, COL Dale C. Eikmeier, USA (Sep-Oct): 62

Targeting of the American Will and Other Challenges for 4th-Generation Leadership, MAJ David Harper, USA (Mar-Apr): 94

Understanding the Link between Center of Gravity and Mission Accomplishment, COL William G. Pierce, USA, Retired, Ph.D., and COL Robert C. Coon, USA, Retired (May-Jun): 76

We the People Are Not the Center of Gravity in an Insurgency, MAJ Mark P. Krieger Jr., USA (Jul-Aug): 96

### Chile

Chile and Argentina: From Measures of Trust to Military Integration, LTC Felipe Arancibia-Clavel, Chilean Army (Sep-Oct): 104

### China

China's Pragmatic Rise and U.S. Interests in East Asia, MAJ Jin H. Pak, USA (Nov-Dec): 56

The Chinese Military's Strategic Mind-set, LTC Timothy L. Thomas, USA, Retired (Nov-Dec): 47

### Civil-Military Operations

Cause for Hope: Economic Revitalization in Iraq, A, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2

Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38

Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective, SGT Mounir Elkhamri, USA (Jan-Feb): 110

Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74

Model Counterinsurgency, A: Uribe's Colombia (2002-2006) versus FARC, Thomas A. Marks, Ph.D. (Mar-Apr): 41

S.W.E.T. and Blood: Essential Services in the Battle between Insurgents and Counterinsurgents, MAJ Erik A. Claessen, Belgian Armed Forces (Nov-Dec): 91

Synchronized Approach to Population Control, A, BG Joseph Anderson, USA, and COL Gary Volesky, USA (INSIGHTS) (Jul-Aug): 101

### Colombia

Model Counterinsurgency, A: Uribe's Colombia (2002-2006) versus FARC, Thomas A. Marks, Ph.D. (Mar-Apr): 41

### Counterinsurgency (COIN)/Insurgency

Art and Aggravation of Vetting in Post-Conflict Environments, The, Sean McFate (Jul-Aug): 79

Cause for Hope: Economic Revitalization in Iraq, A, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2

Counterinsurgency Diplomacy: Political Advisors at the Operational and Tactical Levels, Dan Green (May-Jun): 24

Counterinsurgency Intelligence in a "Long War": The British Experience in Northern Ireland, Brian A. Jackson, Ph.D. (Jan-Feb): 74

Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38

Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective, SGT Mounir Elkharni, USA (Jan-Feb): 110

Developing a National Counterinsurgency Capability for the War on Terror, John Hillen, Ph.D. (Jan-Feb): 13

Discouraging Hearts and Minds: Democracies and Insurgencies, MAJ Erik Claessen, Belgian Armed Forces (May-Jun): 97

Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74

Fighting "The Other War": Counterinsurgency Strategy in Afghanistan, 2003-2005, LTG David W. Barno, USA, Retired (Sep-Oct): 32

HUMINT-Centric Operations: Developing Actionable Intelligence in the Urban Counterinsurgency Environment, COL Ralph O. Baker, USA (Mar-Apr): 12

Iraq: Tribal Engagement Lessons Learned, LTC Michael Eisenstadt, USAR (Sep-Oct): 16

Leadership in Counterinsurgency: A Tale of Two Leaders, MAJ Michael D. Sullivan, USA (Sep-Oct): 119

Learning about Counterinsurgency, LTG Sir John Kiszely, British Army (Mar-Apr): 5

Linking Doctrine to Action: A New COIN Center-of-Gravity Analysis, COL Peter R. Mansoor, USA, and MAJ Mark S. Ulrich, USA (Sep-Oct): 45

Managing Counterinsurgency: Lessons from Malaya, Walter C. Ludwig III (May-Jun): 56

Man Who Bent Events, The: "King John" in Indochina, LTC Michel Goya, and LTC Philippe François, French Marines (Sep-Oct): 52

Medical Diplomacy in Full-Spectrum Operations, MAJ Jay B. Baker, USA (Sep-Oct): 67

Model Counterinsurgency, A: Uribe's Colombia (2002-2006) versus FARC, Thomas A. Marks, Ph.D. (Mar-Apr): 41

Of Shoes and Sites: Globalization and Insurgency, CPT Christopher M. Ford, USA, J.D. (May-Jun): 85

Paper and COIN: Exploiting the Enemy's Documents, MAJ Vernie Liebl, USMC, Retired (INSIGHTS) (Sep-Oct): 131

Paradox of Logistics in Insurgencies and Counterinsurgencies, The, LTC Marian E. Vlasak, USA (Jan-Feb): 86

Power Equation, The: Using Tribal Politics in Counterinsurgency, MAJ Morgan Mann, U.S. Marine Corps Reserve (May-Jun): 104

Producing Victory: A 2007 Postscript for Implementation, LTC Douglas A. Ollivant, USA, Ph.D., and CPT Eric D. Chewing, USA (Mar-Apr): 109

S.W.E.T. and Blood: Essential Services in the Battle between Insurgents and Counterinsurgents, MAJ Erik A. Claessen, Belgian Armed Forces (Nov-Dec): 91

Synchronized Approach to Population Control, A, BG Joseph Anderson, USA, and COL Gary Volesky, USA (INSIGHTS) (Jul-Aug): 101

Thailand: Anatomy of a Counterinsurgency Victory, Thomas A. Marks, Ph.D. (Jan-Feb): 35

Using Occam's Razor to Connect the Dots: The Ba'ath Party and the Insurgency in Tal Afar, CPT Travis Patriquin, USA (Jan-Feb): 16

We the People Are Not the Center of Gravity in an Insurgency, MAJ Mark P. Krieger Jr., USA (Jul-Aug): 96

**Cuba**

After Fidel: What Future for U.S.-Cuban Relations? Waltraud Queiser Morales, Ph.D. (Sep-Oct): 90

**Cultural Education/Knowledge**

China's Pragmatic Rise and U.S. Interests in East Asia, MAJ Jin H. Pak, USA (Nov-Dec): 56

Chinese Military's Strategic Mind-set, The, LTC Timothy L. Thomas, USA, Retired (Nov-Dec): 47

Clarity and Culture in Stability Operations, MAJ Michael B. Siegl, USA (Nov-Dec): 99

Cows, Korans, and Kalashnikovs: The Multiple Dimensions of Conflict in the Nuba Mountains of Central Sudan, MAJ Christopher H. Varhola, USA, Ph.D. (May-Jun): 46

Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective, SGT Mounir Elkharni, USA (Jan-Feb): 110

Fighting Identity: Why We Are Losing Our Wars, Michael Vlahos (Nov-Dec): 2

How to Negotiate in the Middle East, LTC William Wunderle, USA (Mar-Apr): 33

Iraq: Tribal Engagement Lessons Learned, LTC Michael Eisenstadt, USAR (Sep-Oct): 16

Power Equation, The: Using Tribal Politics in Counterinsurgency, MAJ Morgan Mann, U.S. Marine Corps Reserve (May-Jun): 104

Reflections from a Red Team Leader, Susan Craig (Mar-Apr): 57

Shi'a Remembrance of Muharram, The: An Explanation of the Days of Ashura and Arba'een, MAJ Jean-Marc Pierre, USA; Captain Edward Hutchinson, Australian Army; and Hassan Abdulrazak, Ph.D. (Mar-Apr): 61

Shia Revival, The, Vali Nasr (May-Jun): 9

Using Occam's Razor to Connect the Dots: The Ba'ath Party and the Insurgency in Tal Afar, CPT Travis Patriquin, USA (Jan-Feb): 16

## E

### Economics

Cause for Hope, A: Economic Revitalization in Iraq, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2

Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38

Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74

### Engineer

Future of the Uniformed Army Scientist and Engineer Program, The, MAJ John M. Thane, USA (Nov-Dec): 77

### Ethics

Ethics and Operations: Training the Combatant, Centres des Hautes Etudes Militaires (May-Jun): 109

## F

### France

Ethics and Operations: Training the Combatant, Centres des Hautes Etudes Militaires (May-Jun): 109

Man Who Bent Events: "King John" in Indochina, The, LTC Michel Goya, and LTC Philippe François, French Marines (Sep-Oct): 52

### Future Warfighting

Air Mechanization: An Expensive and Fragile Concept, LTC John Gordon IV, Ph.D., USA, Retired; COL David E. Johnson, Ph.D., USA, Retired; and Peter A. Wilson (Jan-Feb): 63

Fourth Generation Warfare Evolves, Fifth Emerges, COL T.X. Hammes, USMC, Retired (May-Jun): 14

Learning from Our Modern Wars: The Imperatives of Preparing for a Dangerous Future, LTG Peter W. Chiarelli, USA, with MAJ Stephen M. Smith, USA (Sep-Oct): 2

Mounted Vertical Maneuver: A Giant Leap Forward in Maneuver and Sustainment, BG Robin P. Swan, USA, and LTC Scott R. McMichael, USA, Retired (Jan-Feb): 52

Targeting of the American Will and Other Challenges for 4th-Generation Leadership, MAJ David Harper, USA (Mar-Apr): 94

TRANSCRIPT: General Petraeus on the Way Ahead in Iraq, GEN David H. Petraeus, USA (Mar-Apr): 2

## G

### Great Britain

Counterinsurgency Intelligence in a "Long War": The British Experience in Northern Ireland, Brian A. Jackson, Ph.D. (Jan-Feb): 74

Leadership in Counterinsurgency: A Tale of Two Leaders, MAJ Michael D. Sullivan, USA (Sep-Oct): 119

Managing Counterinsurgency: Lessons from Malaya, Walter C. Ladwig III (May-Jun): 56

## H

### Homeland Security

Brigade Headquarters for National Guard Civil Support Teams: A Homeland Security Imperative, LTC James D. Campbell, ARNG (Nov-Dec): 87

### Humanitarian/Peacekeeping Operations

Peace in the Posavina, or Deal with Us! COL Gregory Fontenot, USA, Retired (Jul-Aug): 45

### Human Rights

Partnership for the Americas: The Human Rights Initiative, ADM Jim Stavridis, USN; Alexander T. Roney; and Leana Bresnahan (May-Jun): 2

## I

### Information Operations

Army IO is PSYOP: Influencing More with Less, COL Curtis D. Boyd, USA (May-Jun): 67

Fourth Generation Warfare Evolves, Fifth Emerges, COL T.X. Hammes, USMC, Retired (May-Jun): 14

Muddy Boots IO: The Rise of Soldier Blogs, MAJ Elizabeth L. Robbins, USA (Sep-Oct): 109

### Intelligence

Counterinsurgency Intelligence in a "Long War": The British Experience in Northern Ireland, Brian A. Jackson, Ph.D. (Jan-Feb): 74

HUMINT-Centric Operations: Developing Actionable Intelligence in the Urban Counterinsurgency Environment, COL Ralph O. Baker, USA (Mar-Apr): 12

Learning about Counterinsurgency, LTG Sir John Kiszely, British Army (Mar-Apr): 5

Paper and COIN: Exploiting the Enemy's Documents, MAJ Vernie Liebl, USMC, Retired (INSIGHTS) (Sep-Oct): 131

Reflections from a Red Team Leader, Susan Craig (Mar-Apr): 57

### Interagency

Cause for Hope, A: Economic Revitalization in Iraq, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2

Counterinsurgency Diplomacy: Political Advisors at the Operational and Tactical Levels, Dan Green (May-Jun): 24

Developing a National Counterinsurgency Capability for the War on Terror, John Hillen, Ph.D. (Jan-Feb): 13

Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74

Learning from Our Modern Wars: The Imperatives of Preparing for a Dangerous Future, LTG Peter W. Chiarelli, USA, with MAJ Stephen M. Smith, USA (Sep-Oct): 2

Role of USAID and Development Assistance in Combating Terrorism, The, COL Thomas Baltazar, USA, Retired, and Elisabeth Kvitashvili (Mar-Apr): 38

### Iran

Shia Revival, The, Vali Nasr (May-Jun): 9

Surrounded: Seeing the World from Iran's Point of View, Houman A. Sadri, Ph.D. (Jul-Aug): 12

### Iraq

Agile-Leader Mind-Set, The: Leveraging the Power of Modularity in Iraq, COL (P) Robert B. Brown, USA (Jul-Aug): 32

Cause for Hope: Economic Revitalization in Iraq, A, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2

Commander's Assessment: South Baghdad, LTC Ross A. Brown, USA (Jan-Feb): 27

Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective, SGT Mounir Elkharni, USA (Jan-Feb): 110

Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74

Everything Old is New Again: Task Force Phantom in the Iraq War, LTC Robert P. Whalen Jr., USA (May-Jun): 31

How to Negotiate in the Middle East, LTC William Wunderle, USA (Mar-Apr): 33

HUMINT-Centric Operations: Developing Actionable Intelligence in the Urban Counterinsurgency Environment, COL Ralph O. Baker, USA (Mar-Apr): 12

Iraq: Tribal Engagement Lessons Learned, LTC Michael Eisenstadt, USAR (Sep-Oct): 16

Medical Diplomacy in Full-Spectrum Operations, MAJ Jay B. Baker, USA (Sep-Oct): 67

Power Equation, The: Using Tribal Politics in Counterinsurgency, MAJ Morgan Mann, U.S. Marine Corps Reserve (May-Jun): 104

Principles and Priorities in Training for Iraq, LTC (P) Christopher Hickey, USA (Mar-Apr): 22

Producing Victory: A 2007 Postscript for Implementation, LTC Douglas A. Ollivant, USA, Ph.D., and CPT Eric D. Chewning, USA (Mar-Apr): 109

Surge Can Succeed, The, MAJ Jarett Broemmle, USA; MAJ Terry L. Clark, USA; and MAJ Shannon Nielsen, USA (INSIGHTS) (Jul-Aug): 110

Synchronized Approach to Population Control, A, BG Joseph Anderson, USA, and COL Gary Volesky, USA (INSIGHTS) (Jul-Aug): 101

TRANSCRIPT: General Petraeus on the Way Ahead in Iraq, GEN David H. Petraeus, USA (Mar-Apr): 2

Using Occam's Razor to Connect the Dots: The Ba'ath Party and the Insurgency in Tal Afar, CPT Travis Patriquin, USA (Jan-Feb): 16

U.S. Military Advisors—A Need for Guiding Principles, MAJ Mark M. Weber, USA (Mar-Apr): 111

U.S. Strategy in Iraq, BG Mitchell M. Zais, USA, Retired, Ph.D. (Mar-Apr): 105

Waiting for Godot in Iraq, F.J. Bing West (Jan-Feb): 2

Words Are Weapons . . . So Use Them Wisely, MAJ Michael D. Jason, USA (INSIGHTS) (Sep-Oct): 136

### Ireland

Counterinsurgency Intelligence in a "Long War": The British Experience in Northern Ireland, Brian A. Jackson, Ph.D. (Jan-Feb): 74

### Islam

Cows, Korans, and Kalashnikovs: The Multiple Dimensions of Conflict in the Nuba Mountains of Central Sudan, MAJ Christopher H. Varhola, USA, Ph.D. (May-Jun): 46

Shi'a Remembrance of Muharram, The: An Explanation of the Days of Ashura and Arba'een, MAJ Jean-Marc Pierre, USA; Captain Edward Hutchinson, Australian Army; and Hassan Abdulrazak, Ph.D. (Mar-Apr): 61

Shia Revival, The, Vali Nasr (May-Jun): 9

## L

### Latin America / US Southern Command (USSOUTHCOM)

After Fidel: What Future for U.S.-Cuban Relations? Waltraud Queiser Morales, Ph.D. (Sep-Oct): 90

Chile and Argentina: From Measures of Trust to Military Integration, LTC Felipe Arancibia-Clavel, Chilean Army (Sep-Oct): 104

Maras: A Menace to the Americas, The, Federico Brevé, former Minister of Defense of Honduras (Jul-Aug): 88

Model Counterinsurgency, A: Uribe's Colombia (2002-2006) versus FARC, Thomas A. Marks, Ph.D. (Mar-Apr): 41

Partnership for the Americas: The Human Rights Initiative, ADM Jim Stavridis, USN; Alexander T. Roney; and Leana Bresnahan (May-Jun): 2



## Leadership

- Agile-Leader Mind-Set, The: Leveraging the Power of Modularity in Iraq, COL (P) Robert B. Brown, USA (Jul-Aug): 32
- Becoming an Adaptive Leader, MAJ Harold H. Whiffen, USA (Nov-Dec): 108
- Commander's Assessment: South Baghdad, LTC Ross A. Brown, USA (Jan-Feb): 27
- Droning of Strategic Communication and Public Diplomacy, The, Robert D. Deutsch, Ph.D. (INSIGHTS) (Sep-Oct): 124
- Emotional Intelligence and Army Leadership: Give It to Me Straight! MAJ David S. Abrahams, USA (Mar-Apr): 86
- Focusing Training—The Big Five for Leaders, COL Jeffrey R. Sanderson, USA, and CPT Scott J. Akerley, USA (Jul-Aug): 71
- Learning about Counterinsurgency, LTG Sir John Kiszely, British Army (Mar-Apr): 5
- Leadership in Counterinsurgency: A Tale of Two Leaders, MAJ Michael D. Sullivan, USA (Sep-Oct): 119
- Managing Counterinsurgency: Lessons from Malaya, Walter C. Ladwig III (May-Jun): 56
- Managing Expectations While Leading Change, MAJ Everett S.P. Spain, USA (Mar-Apr): 74
- Next Gunpowder, The: The Power of BCKS and the Command Net Forum, COL Kim L. Summers, USA, Retired, and Michele Costanza, Ph.D. (Mar-Apr): 70
- Principles and Priorities in Training for Iraq, LTC (P) Christopher Hickey, USA (Mar-Apr): 22
- Targeting of the American Will and Other Challenges for 4th-Generation Leadership, MAJ David Harper, USA (Mar-Apr): 94
- U.S. Military Advisors—A Need for Guiding Principles, MAJ Mark M. Weber, USA (Mar-Apr): 111

## Lebanon

- Discouraging Hearts and Minds: Democracies and Insurgencies, MAJ Erik Claessen, Belgian Armed Forces (May-Jun): 97
- Lessons Learned from the Recent War in Lebanon, BG Elias Hanna, Lebanese Army, Retired (Sep-Oct): 82

## Legal/Ethical/Moral

- Armed Humanitarian Intervention and International Law: A Primer for Military Professionals, MAJ John Dehn, USA, and COL Daniel Rice, USA Reserve (Nov-Dec): 38
- "Armed Reconciler, The": The Military Role in the Amnesty, Reconciliation, and Reintegration Process, Michael W. Mosser, Ph.D. (Nov-Dec): 13
- Battling Terrorism under the Law of War, COL David A. Wallace, USA (Sep-Oct): 101
- Ethics and Operations: Training the Combatant, Centres des Hautes Etudes Militaires (May-Jun): 109
- Law of Occupation and Post-Armed-Conflict Governance: Considerations for Future Conflicts, COL David A. Wallace, USA, The (Nov-Dec): 20
- Preemption of Nuclear Weapons, The, Tim Bakken (Nov-Dec): 30

## Logistics

- Breaking the Tether of Fuel, Naval Research Advisory Committee Future Fuels Study Panel (Jan-Feb): 96
- Paradox of Logistics in Insurgencies and Counterinsurgencies, The, LTC Marian E. Vlasak, USA (Jan-Feb): 86

## M

### Malaysia

- Managing Counterinsurgency: Lessons from Malaya, Walter C. Ladwig III (May-Jun): 56

### Medical

- Medical Diplomacy in Full-Spectrum Operations, MAJ Jay B. Baker, USA (Sep-Oct): 67

## Middle East (not Iraq)

- How to Negotiate in the Middle East, LTC William Wunderle, USA (Mar-Apr): 33
- Lessons Learned from the Recent War in Lebanon, BG Elias Hanna, Lebanese Army, Retired (Sep-Oct): 82

## N

### National Guard

- Brigade Headquarters for National Guard Civil Support Teams: A Homeland Security Imperative, LTC James D. Campbell, ARNG (Nov-Dec): 87

## O

### Operations/Tactics

- Agile-Leader Mind-Set, The: Leveraging the Power of Modularity in Iraq, COL (P) Robert B. Brown, USA (Jul-Aug): 32
- Clausewitz's Schwerpunkt: Mistranslated from German—Misunderstood in English, Milan Vego, Ph.D. (Jan-Feb): 101
- Commander's Assessment: South Baghdad, LTC Ross A. Brown, USA (Jan-Feb): 27
- Everything Old is New Again: Task Force Phantom in the Iraq War, LTC Robert P. Whalen Jr., USA (May-Jun): 31

## P

### Planning

- Army Planning Doctrine: Identifying the Problem is the Heart of the Problem, LTC Thomas G. Clark, USA, Retired, Ph.D. (Nov-Dec): 70

### Posavina

- Peace in the Posavina, or Deal with Us! COL Gregory Fontenot, USA, Retired (Jul-Aug): 45

### Psychological Operations

- Army IO is PSYOP: Influencing More with Less, COL Curtis D. Boyd, USA (May-Jun): 67

### Public Affairs

- In Defense of Military Public Affairs Doctrine, CDR J.D. Scanlon, Canadian Armed Forces (May-Jun): 92
- Toward Strategic Communication, BG Mari K. Eder, USA (Jul-Aug): 61

### Public Diplomacy

- Dealing with the Iraqi Populace: An Arab-American Soldier's Perspective, SGT Mounir Elkharni, USA (Jan-Feb): 110
- Droning of Strategic Communication and Public Diplomacy, The, Robert D. Deutsch, Ph.D. (INSIGHTS) (Sep-Oct): 124

## S

### Science

- Future of the Uniformed Army Scientist and Engineer Program, The, MAJ John M. Thane, USA (Nov-Dec):

### Stability Operations

- Art and Aggravation of Vetting in Post-Conflict Environments, The, Sean McFate (Jul-Aug): 79
- Cause for Hope, A: Economic Revitalization in Iraq, Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation (Jul-Aug): 2
- Clarity and Culture in Stability Operations, MAJ Michael B. Siegl, USA (Nov-Dec): 99
- Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38
- S.W.E.T. and Blood: Essential Services in the Battle between Insurgents and Counterinsurgents, MAJ Erik A. Claessen, Belgian Armed Forces (Nov-Dec): 91
- Strategic Communications/Media Relations
- Bundeswehr's New Media Challenge, The, Thomas Rid (INSIGHTS) (Jul-Aug): 104

Droning of Strategic Communication and Public Diplomacy, The, Robert D. Deutsch, Ph.D. (INSIGHTS) (Sep-Oct): 124

Muddy Boots IO: The Rise of Soldier Blogs, MAJ Elizabeth L. Robbins, USA (Sep-Oct): 109

Toward Strategic Communication, BG Mari K. Eder, USA (Jul-Aug): 61

**Strategic Operations/Thought (see also, Interagency)**

Breaking the Tether of Fuel, Naval Research Advisory Committee Future Fuels Study Panel (Jan-Feb): 96

Committing to Afghanistan: The Case for Increasing U.S. Reconstruction and Stabilization Aid, CPT Craig C. Colucci, USA (May-Jun): 38

Developing a National Counterinsurgency Capability for the War on Terror, John Hillen, Ph.D. (Jan-Feb): 13

Economic Instrument of National Power and Military Operations, The: A Focus on Iraq, LTC David Anderson, USMC, Retired (Sep-Oct): 74

Fighting Identity: Why We Are Losing Our Wars, Michael Vlahos (Nov-Dec): 2

Learning from Our Modern Wars: The Imperatives of Preparing for a Dangerous Future, LTG Peter W. Chiarelli, USA, with MAJ Stephen M. Smith, USA (Sep-Oct): 2

Strategic Plans and Policy Officer in the Modular Division, The, MAJ Francis J.H. Park, USA (Nov-Dec): 82

TRANSCRIPT: General Petraeus on the Way Ahead in Iraq, GEN David H. Petraeus, USA (Mar-Apr): 2

Surrounded: Seeing the World from Iran's Point of View, Houman A. Sadri, Ph.D. (Jul-Aug): 12

U.S. Strategy in Iraq, BG Mitchell M. Zais, USA, Retired, Ph.D. (Mar-Apr): 105

Waiting for Godot in Iraq, F.J. Bing West (Jan-Feb): 2

**Sudan**

Cows, Korans, and Kalashnikovs: The Multiple Dimensions of Conflict in the Nuba Mountains of Central Sudan, MAJ Christopher H. Varhola, USAR, Ph.D. (May-Jun): 46

## T

### Thailand

Thailand: Anatomy of a Counterinsurgency Victory, Thomas A. Marks, Ph.D. (Jan-Feb): 35

### Transnational Gangs

Maras, The: A Menace to the Americas, Federico Brevé, former Minister of Defense of Honduras (Jul-Aug): 88

### Training

Agile-Leader Mind-Set, The: Leveraging the Power of Modularity in Iraq, COL (P) Robert B. Brown, USA (Jul-Aug): 32

Ethics and Operations: Training the Combatant, Centres des Hautes Etudes Militaires (May-Jun): 109

Focusing Training—The Big Five for Leaders, COL Jeffrey R. Sanderson, USA, and CPT Scott J. Akerley, USA (Jul-Aug): 71

Next Gunpowder, The: The Power of BCKS and the Command Net Forum, COL Kim L. Summers, USA, Retired, and Michele Costanza, Ph.D. (Mar-Apr): 70

Principles and Priorities in Training for Iraq, LTC (P) Christopher Hickey, USA (Mar-Apr): 22

### Transformation

Agile-Leader Mind-Set, The: Leveraging the Power of Modularity in Iraq, COL (P) Robert B. Brown, USA (Jul-Aug): 32

Fourth Generation Warfare Evolves, Fifth Emerges, COL T.X. Hammes, USMC, Retired (May-Jun): 14

Learning from Our Modern Wars: The Imperatives of Preparing for a Dangerous Future, LTG Peter W. Chiarelli, USA, with MAJ Stephen M. Smith, USA (Sep-Oct): 2

Managing Expectations While Leading Change, MAJ Everett S.P. Spain, USA (Mar-Apr): 74

Next Gunpowder, The: The Power of BCKS and the Command Net Forum, COL Kim L. Summers, USA, Retired, and Michele Costanza, Ph.D. (Mar-Apr): 70

Strategic Plans and Policy Officer in the Modular Division, The, MAJ Francis J.H. Park, USA (Nov-Dec): 82

Words Are Weapons . . . So Use Them Wisely, MAJ Michael D. Jason, USA (INSIGHTS) (Sep-Oct): 136

## U

### Urban Operations

HUMINT-Centric Operations: Developing Actionable Intelligence in the Urban Counterinsurgency Environment, COL Ralph O. Baker, USA (Mar-Apr): 12

### USAID

Counterinsurgency Diplomacy: Political Advisors at the Operational and Tactical Levels, Dan Green (May-Jun): 24

Role of USAID and Development Assistance in Combating Terrorism, The, COL Thomas Baltazar, USA, Retired, and Elisabeth Kvitashvili (Mar-Apr): 38

## V

### Vietnam

Man Who Bent Events, The: "King John" in Indochina, LTC Michel Goya, and LTC Philippe François, French Marines (Sep-Oct): 52

MR Revisited: The Surrender Program, Garry D. Brewer (INSIGHTS) (Sep-Oct): 140

Paradox of Logistics in Insurgencies and Counterinsurgencies, The, LTC Marian E. Vlasak, USA (Jan-Feb): 86

## W

### War on Terrorism

(see also Counterinsurgency and Civil-Military Operations)

Battling Terrorism under the Law of War, COL David A. Wallace, USA (Sep-Oct): 101

Developing a National Counterinsurgency Capability for the War on Terror, John Hillen, Ph.D. (Jan-Feb): 13

Fourth Generation Warfare Evolves, Fifth Emerges, COL T.X. Hammes, USMC, Retired (May-Jun): 14

Managing Expectations While Leading Change, MAJ Everett S.P. Spain, USA (Mar-Apr): 74

Of Shoes and Sites: Globalization and Insurgency, CPT Christopher M. Ford, USA, J.D. (May-Jun): 85

Role of USAID and Development Assistance in Combating Terrorism, The, COL Thomas Baltazar, USA, Retired, and Elisabeth Kvitashvili (Mar-Apr): 38

Targeting of the American Will and Other Challenges for 4th-Generation Leadership, MAJ David Harper, USA (Mar-Apr): 94

Waiting for Godot in Iraq, F.J. Bing West (Jan-Feb): 2

## Z

### Zakat-jihad Activism

Discouraging Hearts and Minds: Democracies and Insurgencies, MAJ Erik Claessen, Belgian Armed Forces (May-Jun): 97

